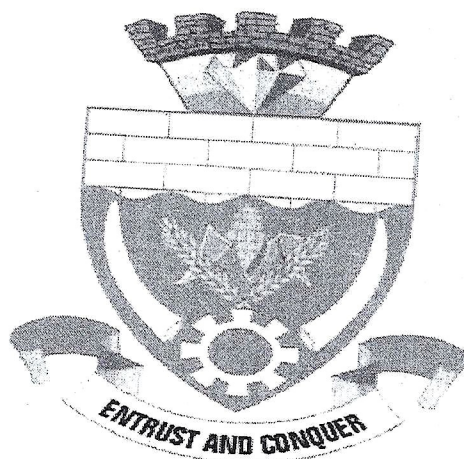


DITSOBOTLA LOCAL MUNICIPALITY



MID-TERM BUDGET AND PERFORMANCE ASSESSMENT REPORT 2023/24

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1.1 MAYOR'S REPORT

This report has been prepared as part of the regular financial reporting obligations arising from the Municipal Finance Management Act (MFMA) 2003. Under these obligations the Municipal Manager, as Accounting Officer, must by the 25th January of each year assess the performance of the Municipality during the first half of the year as stated on Section 72 of MFMA. Section 71 of the MFMA states that the Accounting Officer of a Municipality must by no later than 10 working days after the end of each month submit to the Mayor of the municipality and the relevant provincial treasury a statement in the prescribed format.

The Municipal Systems Act, Act 32 of 2000, requires that local government structures prepare Integrated Development Plans (IDPs). The IDP serves as a tool for the facilitation and management of development within the areas of jurisdiction. In conforming to the Act's requirements, the Council of the Ditsobotla Local Municipality (DLM) has delegated the authority to the Municipal Manager to prepare the IDP. The aim of the IDP for Ditsobotla is to present a coherent plan to achieve the vision of the municipality.

The Integrated Development Plan (IDP) and the Medium-Term Revenue and Expenditure Framework (MTREF) budget of the Ditsobotla Local Municipality inform the SDBIP. Integrated Development Plan (IDP) is a process by which municipalities prepare a 5 strategic development plan, which is reviewed annually in consultation with communities and all relevant stakeholders. This development plan serves as the principal strategic instrument which guides all planning, investment, development and implementation decisions, and coordinates programs and plans across sectors and spheres of government.

The local economy continues to decline by an estimated and unemployment also taking a center stage. However, the Municipality will continue with strategies to improve revenue collection and ensure that the financial situation of the Municipality recovers in order to ensure that service delivery is not compromised. There are other challenges which will be heightened and addressed by the report in the endeavour to find progressive and sustainable solution.

- (i) That the report as required by section 71 of the MFMA as well as second quarter performance as required by section 52(d) and mid-year assessment required by section 72 MFMA be noted.
- (ii) That the 2023/2024 annual budget be adjusted to accommodate over and under expenditures within votes and be submitted to Council by 29 February 2024.
- (iii) That the performance report for the quarter against the predetermined objectives in terms of section 52(d) of the MFMA be noted.
- (iv) That the mid-year budget and performance assessment report be submitted to the Mayor, the National and Provincial Treasury.
- (v) That the mid-year budget and performance assessment report be placed on the municipal website within five days after it was tabled to council.



CLLR THABO NKASHE

MAYOR DITSOBOTLA LOCAL MUNICIPALITY

1.3 EXECUTIVE SUMMARY

Introduction

The Municipal Systems Act, Act 32 of 2000, requires that local government structures prepare Integrated Development Plans (IDPs). The IDP serves as a tool for the facilitation and management of development within the areas of jurisdiction. In conforming to the Act's requirements, the Council of the Ditsobotla Local Municipality (DLM) has delegated the authority to the Municipal Manager to prepare the IDP.

The aim of the IDP for Ditsobotla is to present a coherent plan to achieve the vision of the municipality. The intention of this IDP is to link, integrate and co-ordinate development plans for DLM which is aligned with national, provincial and district development plans and planning requirements binding on the municipality in terms of legislation.

Service Delivery and Budget Implementation Plan (SDBIP) means a detailed plan approved by the mayor of a municipality in terms of section 53 (1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate,

- a) projections for each month of - revenue to be collected, by source; and operational and capital expenditure by vote;
- b) service delivery targets and performance indicators for each quarter; and
- c) any other matters that may be prescribed and includes any revisions of such plan by the mayor in terms of section 54 (1)(c)

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is seen as a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.

A management, implementation and monitoring tool will assist the Mayor, Councillors, Municipal Manager, Senior Managers and the Community. In addition, a performance-monitoring tool enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP. As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The 2023/2024 Medium Term Revenue and Expenditure Framework and the Multi-Year Budget has been prepared to reflect the three- year plan of Ditsobotla Local Municipality. In addition, the directive from National Treasury based on MFMA circulars were used as the bases for preparation of this budget.

National Treasury has emphasized that the following areas needs to be given attention:

- I. Unrealistic spending plans
- II. Collecting Outstanding Debts and improved municipal revenue policies – Political Commitments
- III. Pricing Service Correctly – Management of Rebates and Subsidies
- IV. Under spending on repairs and maintenance

The following budget principles and guidelines directly informed the compilation of the 2023/24 MTREF:

- Tariffs need to remain or move towards being cost reflective and a process of restructuring the tariffs for utility services for instance water and sanitation should be considered, the exercise is very intensive where gathering of information to develop a cost reflective model should be done correctly.
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act.

In MFMA Circular No. 70 and 82 municipalities were strongly advised to take note of the Cabinet resolution of 23 October 2013 by which all national and provincial departments, constitutional institutions and all public entities are required to implement cost containment measures with effect of January 2014.

The cost containment measures must be implemented to eliminate waste, reprioritise spending and ensure savings on six focus areas namely, consultancy fees, no credit cards, travel and related costs, advertising, catering and event costs as well as costs for accommodation. Municipalities were subsequently strongly urged to take note of the cost containment measures as approved by Cabinet and align their budgeting policies to these guidelines to the maximum extent possible.

The publishing of the regulation on the Standard chart of Accounts (SCOA) on 22 April 2014 will have a profound effect on the business of local government. This reform is not limited to a financial reform, but a business reform as a whole. It is the largest reform since the promulgation of the Municipal Finance Management Act in 2003, and municipalities were expected to actively start with the process for the preparation of the implementation of this reform for which the target date was 01 July 2017. The mSCOA Regulations aim to ensure a standardized and uniform reporting of financial transactions of municipalities. The following are extracts from the preamble to the regulations:

"Section 216 of the Constitution of the Republic of South Africa, 1996, provides that national legislation must prescribe measures to ensure transparency and expenditure control in each sphere of government by introducing generally recognized accounting practice, uniform expenditure classifications and uniform treasury norms and standards." "These Regulations propose segments and a classification framework for the standard chart of accounts to be applied in local government in similar form to that implemented for national and provincial government departments. In order to enable the National Treasury to provide consolidated local government information for incorporation in national accounts, national policy and other purposes, it must obtain financial information from individual municipalities."

1.4 FINANCIAL MANAGEMENT REVIEW

Legislative requirements

Section 71 of the MFMA requires that the accounting officer of the municipality, by no later than 10 working days after the end of each month, submit to the Mayor a report on municipality's budget and implementation thereof.

Section 52(d) requires that the Mayor tables a report on the performance of the municipality to Council within 30 days after the end of the quarter.

Section 72 of the MFMA requires that the accounting officer of the municipality, by 25th January each year, assess the performance of the municipality for the first half of the financial year. The report must be submitted to the Mayor and relevant Treasuries. The report from the accounting officer should further indicate if the adjustment budget is necessary by means of recommendations.

The Municipality adopted the budget that sets out revenue and expenditure targets. This mid-year budget and performance report is a mechanism to review the progress that has been made by the Municipality in realizing the targets it had set for itself at the beginning of the financial year. The municipality is still finalising the billing for December, and projected the month using trend analysis.

This will however be concluded before Council takes the resolution regarding the mid-term. The mid-term will also assist in the development of the Adjustment budget as a separate process.

1.5 BUDGET OVERVIEW

The municipality's total operational revenue budget amounts to R646 million, while the actual revenue collected for the past six months amounts to R207 million which translates to 32%, the percentage is far below the norm of 95% as per Circular 71. The municipality's total operational expenditure budget amounts to R670 million with the actual expenditure to date amounting to R158 million, which translates to 24%. The low spending attributed to cash flow problems encountered by the municipality.

Description	Budget Year +1 23/24	YearTD actual	YTD variance	YTD variance%
R thousands				
Total revenue excluding capital transfers	R646 320 000	R207 243 923	R438 675 863	32
minus Total expenditure	-R670 271 000	-R158 885 986	-R511 385 014	24
Total Budget for the year	-R23 951 000	R48 357 937	-R72 709 151	

1.6 REVENUE ANALYSIS PER SERVICE TYPE

As reflected on the table below, the operating revenue budget that was approved by Council is R646 320 000 and the actual revenue for the period ended 31 December 2023 is R207 244 000 which is 32% of the total operating revenue budget. The low revenue collection can be attributed to dilapidated infrastructure, billing inefficiencies, meter bypasses, poor implementation of the budget funding plan and controls, poor enforcement of credit control policy and by-laws as well as instability in the administration leadership.

Description	Budget Year +1 2023/24	YearTD actual	YTD variance	YTD variance%
R thousands	R	R	R	R
Revenue By Source				
Property rates	80 765	40 718	40 048	50
electricity revenue	224 794	43 852	180 942	20
water revenue	73 102	8 408	66 694	9
sanitation	46 757	11 114	35 644	24
refuse revenue	24 206	9 559	14 647	39
Rental of facilities and equipment	100	—	100	0
Interest earned - external investments	509	—	509	0
Interest earned - outstanding debtors	500	46	454	9
Dividends received	—	—	—	0
Fines, penalties and forfeits	4 356	—	4 356	0
Licences and permits	9 280	1 080	8 200	12
Agency services	3 420	—	3 420	0
Transfers and subsidies	178 308	94 341	83 967	53
Other revenue	222	127	95	57
Gains	—	—	—	0
Total Revenue (excluding capital transfers and contributions)	646 320	207 244	439 076	32

1.7 EXPENDITURE ANALYSIS

The operating expenditure that was approved by Council is R670 271 000, actual expenditure for the period ended 31 December 2023 amounts R158 886 000, which is 24% of the total operating expenditure budget. The low expenditure on contracted services and other expenditure items can be attributed to cash flow challenges, while the non-reporting on the other items which reflects zero balances on the year to date actuals can be attributed to financial system challenges. In addition, Employee related costs has over performed above 50%, this can be attributed to under budgeting and excessive overtime and subsistence and travelling costs. Remuneration for councillors expenditure to date is at 43% against the total budget of R18 million. The municipality is yet to effect the adjustments on councillor allowance as the approval by COGTA is pending.

Description	Budget Year =1 2023/24	YearTD actual	YTD variance	YTD variance%
R thousands	R	R	R	R
Expenditure By Type				
Employee related costs	217 960	149 224	68 736	68
Remuneration of councillors	18 972	8 129	10 847	43
Debt impairment	134 000	—	134 000	0
Depreciation & asset impairment	32 740	—	32 740	0
Finance charges	11 000	—	11 000	-0
Bulk purchases - electricity	200 000	—	200 000	0
Inventory consumed	10 000	—	10 000	0
Contracted services	35 509	400	35 109	1
Transfers and subsidies	—	—	—	0
Other expenditure	10 000	1 048	8 952	10
Losses	—	—	—	0
Total Expenditure	679 271	158 888	511 383	24

1.8 GRANT ANALYSIS

The anticipated grants amount that is budgeted for the financial year 2023/24 amount to R178 million excluding MIG, which contributes 28 % of the revenue budget for the municipality. The past six months of the year, the municipality received R94 million from National Treasury comprising of R91 million on Equitable Share and R3.1 million Financial Management Grant. It must be noted that an amount of R32 million was withheld as a result of underspending on MIG.

Description	Budget Year 23/24	YearTD actual	YTD variance	YTD variance %
Equitable share	174 108 000	91 241 000	82 867 000	52
FMG	3 100 000	3 100 000	3 100 000	100
EPWP	-	-	-	-
Library	1 100 000	-	-	-
	178 308 000	94 341 000	85 967 000	53
Total grant allocation	178 308 000	94 341 000	85 967 000	53

1.9 IN YEAR BUDGET STATEMENT TABLES

Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	76 047	80 765	-	6 788	40 718	40 383	335	1%	(80 765)
Service charges	151 574	368 678	-	12 515	70 933	184 339	(113 406)	-62%	(368 678)
Investment revenue	622	-	-	-	-	-	-	-	-
Transfers and subsidies - Operational	34 427	178 308	-	-	18 696	89 154	(70 458)	-79%	(178 308)
Other own revenue	1 984	18 387	-	0	1 253	9 194	(7 941)	-86%	-
Total Revenue (excluding capital transfers and contributions)	264 653	646 138	-	19 303	131 599	323 069	(191 470)	-59%	(646 138)
Employee costs	285 071	217 960	-	23 385	149 224	108 980	40 244		217 960
Remuneration of Councillors	14 657	18 972	-	1 380	8 125	9 486	(1 361)		18 972
Depreciation and amortisation	-	32 739	-	-	-	16 370	(16 370)		32 739
Interest	63 987	-	-	-	-	-	-		-
Inventory consumed and bulk purchases	156 888	210 000	-	-	-	105 000	(105 000)		210 000
Transfers and subsidies	-	-	-	-	-	-	-		-
Other expenditure	19 308	45 599	-	159	1 537	22 800	(21 262)	-93%	45 599
Total Expenditure	539 912	525 270	-	24 924	158 886	262 635	(103 749)	-40%	525 270
Surplus/(Deficit)	(275 259)	120 868	-	(5 621)	(27 287)	60 434	(87 721)	-145%	(1 171 408)
Transfers and subsidies - capital (monetary)	-	43 133	-	-	-	21 567	###	-100%	(43 133)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-		-
Surplus/(Deficit) after capital transfers & contributions	(275 259)	164 001	-	(5 621)	(27 287)	82 000	(109 287)	-133%	(1 214 541)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-		-
Surplus/ (Deficit) for the year	(275 259)	164 001	-	(5 621)	(27 287)	82 000	(109 287)	-133%	(1 214 541)
Capital expenditure & funds sources									
Capital expenditure	10 830	129 399	-	-	6 039	64 700	(58 660)	-91%	129 399
Capital transfers recognised	10 830	97 053	-	-	6 037	48 527	(42 490)	-88%	97 053
Borrowing	-	-	-	-	-	-	-		-
Internally generated funds	-	32 346	-	-	-	16 173	(16 173)	-100%	32 346
Total sources of capital funds	10 830	129 399	-	-	6 037	64 700	(58 663)	-91%	129 399
Financial position									
Total current assets	308 072	(1 368 456)	-	-	310 641				(1 368 456)
Total non current assets	1 079 257	96 660	-	-	1 085 293				96 660
Total current liabilities	1 677 493	(57 255)	-	-	1 713 817				(57 255)
Total non current liabilities	12 416	-	-	-	12 416				-
Community wealth/Equity	(302 580)	164 001	-	-	(330 299)				(1 214 541)
Cash flows									
Net cash from (used) operating	(50 902)	(172 053)	-	44	7 951	(67 055)	(75 006)	112%	(1 461 189)
Net cash from (used) investing	(135 717)	148 809	-	-	(6 037)	74 404	80 441	108%	148 809
Net cash from (used) financing	-	-	-	-	-	-	-		-
Cash/cash equivalents at the month/year end	(186 619)	(23 244)	-	-	1 915	7 350	5 435	74%	-
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	21 207	17 774	18 387	17 051	17 568	19 445	119 114	#####	1 282 983
Creditors Age Analysis									
Total Creditors	-	4 192	(8 964)	(3 933)	(3 820)	(13 649)	58 959	529 540	562 324

- The Municipality registered an under performance for property rates and all the service charges (electricity, water, sanitation and refuse), therefore rigorous implementation of FRP and Funding plan is urgently needed in order to get to an

acceptable level. Likewise, the Municipality will continue to work tirelessly to ensure that its revenue improves and collection.

- Employee related cost performance registered 68%. It would not be adjusted, however, the Municipality would need to stringently contain this expenditure and curb unnecessary overtime as well as standby allowances amongst others.
- Remuneration of Councillors for the first six months of 2023/24 amounted to 43% and would not be adjusted.
- Bulk purchases will not be adjusted. The Municipality has been granted an approval for debt relief by National Treasury as per MFMA circular 124. However, one of the conditions is to service the Eskom's current account effectively from March 2024.

Description	Ref	Budget Year 2023/24								
		2023/24 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD Budget	YTD variance	YTD variance %	Full Year Forecast
R Recounts										
Revenue - Functional										
Governance and administration		18 224	259 264	-	6 739	43 733	129 632	(85 894)	-65%	(259 264)
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		76 228	259 264	-	6 739	43 733	129 632	(85 894)	-65%	(259 264)
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		102	1 100	-	-	69	693	(482)	-47%	(1 100)
Community and social services		102	1 100	-	-	69	693	(482)	-47%	(1 100)
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		(17)	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		175	50 189	-	-	36	28 065	(29 739)	-59%	(50 189)
Planning and development		99	50 413	-	-	-	28 217	(28 217)	-100%	(50 413)
Road transport		79	7 779	-	-	36	3 888	(3 852)	-98%	(7 779)
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		194 626	389 675	-	12 915	86 626	194 239	(294 714)	-77%	(389 675)
Energy services		89 499	224 795	-	6 944	43 944	112 288	(88 949)	-67%	(224 795)
Risk management		93 674	73 100	-	2 000	25 100	26 991	(11 440)	-17%	(73 100)
Waste water management		24 110	46 875	-	2 500	11 114	23 289	(12 175)	-26%	(46 875)
Waste management		17 722	24 205	-	1 894	9 550	12 123	(2 344)	-11%	(24 205)
Other	4	2 095	-	-	-	1 080	-	1 989	8000%	-
Total Revenue - Functional	2	394 692	689 271	-	19 321	121 665	344 626	(217 673)	-62%	(689 271)
Expenditure - Functional										
Governance and administration		221 438	126 478	-	17 468	119 874	79 239	32 321	41%	126 478
Executive and council		26 718	62 181	-	3 282	25 864	26 051	(5 229)	-20%	62 181
Finance and administration		194 912	104 297	-	14 205	69 719	52 148	37 661	32%	104 297
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		890	74 568	-	-	27 974	(7 155)	-100%	74 568	
Community and social services		(17)	60 882	-	4	28	30 432	(30 408)	-100%	60 882
Sport and recreation		(17)	3 732	-	-	-	1 896	(1 896)	-100%	3 732
Public safety		-	38	-	-	-	8	(8)	-100%	38
Housing		-	9 727	-	-	-	4 959	(4 959)	-100%	9 727
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		3 489	29 132	-	287	1 633	14 966	(12 432)	-69%	29 132
Planning and development		3 675	12 263	-	287	1 633	8 157	(6 564)	-74%	12 263
Road transport		29	15 823	-	-	-	7 813	(7 813)	-100%	15 823
Environmental protection		21	115	-	-	-	58	(38)	-100%	115
Trading services		214 677	264 213	-	7 325	46 600	130 198	(89 597)	-65%	264 213
Energy services		228 913	232 014	-	-	116 495	(116 436)	-100%	232 014	
Water management		59 781	28 279	-	7 325	46 600	130 198	(89 597)	-65%	264 213
Waste water management		-	3 945	-	-	-	1 872	(1 872)	-100%	3 945
Waste management		-	2 873	-	-	-	1 437	(1 437)	-100%	2 873
Other		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	528 912	326 279	-	24 924	158 984	262 631	(167 748)	-48%	326 279
Surplus/Deficit for the year		(219 286)	363 001	-	(5 603)	(37 319)	82 005	(208 287)	-100%	(219 286)

- The table above shows the municipal classification. This classification outlines the municipal structure as per directorates or Votes. It shows how much each department spent for the past six months based on the allocated budget and the revenue thereof generated by specific departments.

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - Executive & Council	1	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 3 - Finance		76 413	256 204	-	6 788	40 788	128 102	(87 314)	-68.2%	(256 204)
Vote 4 - Corporate Support Services		1 811	3 100	-	-	-	1 550	(1 550)	-100.0%	(3 100)
Vote 5 - Planning and LED		-	9 280	-	-	-	4 640	(4 640)	-100.0%	(9 280)
Vote 6 - Community Services		-	8 876	-	-	-	4 438	(4 438)	-100.0%	(8 876)
Vote 7 - Technical and Infrastructure Services		88 675	267 928	-	6 844	43 884	133 964	(90 080)	-67.2%	(267 928)
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	166 899	545 388	-	13 632	84 673	272 694	(188 021)	-68.9%	(545 388)
Expenditure by Vote										
Vote 1 - Executive & Council	1	28 875	42 090	-	2 409	17 007	21 045	(4 038)	-19.2%	42 090
Vote 2 - Municipal Manager		107 671	11 412	-	8 772	56 926	5 706	51 220	897.6%	11 412
Vote 3 - Finance		29 837	63 284	-	2 339	13 728	31 642	(17 914)	-56.6%	63 284
Vote 4 - Corporate Support Services		55 246	37 227	-	3 888	22 913	18 614	4 299	23.1%	37 227
Vote 5 - Planning and LED		2 529	13 581	-	211	1 162	6 790	(5 628)	-82.9%	13 581
Vote 6 - Community Services		(86)	8 208	-	-	-	4 104	(4 104)	-100.0%	8 208
Vote 7 - Technical and Infrastructure Services		222 064	298 765	-	80	495	149 382	(148 888)	-99.7%	298 765
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	446 137	474 567	-	17 699	112 231	237 283	(125 053)	-52.7%	474 567
Surplus/ (Deficit) for the year	2	(279 238)	70 821	-	(4 067)	(27 558)	35 411	(62 968)	-177.8%	(1 019 955)

- Table C3 gives an indication of how much is allocated to each vote and which votes generates revenue for the municipality.

Description	Ref	2022/23	Budget Year 2023/24							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		88 501	224 795	-	6 844	43 852	112 398	(68 546)	-61%	(224 795)
Service charges - Water		21 239	73 102	-	2 008	6 408	36 551	(30 143)	-82%	(73 102)
Service charges - Waste Water Management		24 110	46 575	-	2 069	11 114	23 288	(12 174)	-52%	(46 575)
Service charges - Waste management		17 722	24 206	-	1 594	9 559	12 103	(2 544)	-21%	(24 206)
Sale of Goods and Rendering of Services		381	-	-	0	127	-	127	#DIV/0!	-
Agency services		-	3 420	-	-	-	1 710	(1 710)	-100%	(3 420)
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		36	500	-	-	46	250	(204)	-82%	(500)
Interest from Current and Non Current Assets		622	509	-	-	0	255	-	-	(509)
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		(10)	100	-	-	-	50	(50)	-100%	(100)
Licence and permits		-	9 280	-	-	-	4 640	(4 640)	-100%	(9 280)
Operational Revenue		(508)	222	-	-	-	111	(111)	-100%	(222)
Non-Exchange Revenue										
Property rates		76 047	80 765	-	6 788	40 718	40 383	335	1%	(80 765)
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		19	4 356	-	-	-	2 178	(2 178)	-	(4 356)
Licence and permits		2 065	-	-	-	1 080	-	1 080	-	-
Transfers and subsidies - Operational		34 427	178 308	-	-	18 696	89 154	(70 458)	-	(178 308)
Interest		-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		264 653	646 138	-	19 303	131 599	323 069	(191 470)	-59%	(646 138)
Expenditure By Type										
Employee related costs		285 071	217 960	-	23 385	149 224	108 980	40 244	37%	217 960
Remuneration of councillors		14 657	18 972	-	1 380	8 125	9 486	(1 361)	-14%	18 972
Bulk purchases - electricity		156 867	200 000	-	-	-	100 000	(100 000)	-	200 000
Inventory consumed		22	10 000	-	-	-	5 000	(5 000)	-	10 000
Debt impairment		-	-	-	-	-	-	-	-	-
Depreciation and amortisation		-	32 739	-	-	-	16 370	(16 370)	-100%	32 739
Interest		63 987	-	-	-	-	-	-	-	-
Contracted services		13 439	35 599	-	-	490	17 800	(17 310)	-97%	35 599
Transfers and subsidies		-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		1 349	-	-	-	-	-	-	-	-
Operational costs		4 520	10 000	-	159	1 048	5 000	(3 952)	-79%	10 000
Losses on Disposal of Assets		-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-
Total Expenditure		539 912	525 270	-	24 924	158 886	262 635	(103 749)	-40%	525 270
Surplus/(Deficit)		(275 259)	120 868	-	(5 621)	(27 287)	60 434	(87 721)	(0)	(1 171 408)
Transfers and subsidies - capital (monetary allocations)		-	43 133	-	-	-	21 567	(21 567)	(0)	(43 133)
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(275 259)	164 001	-	(5 621)	(27 287)	82 000			(1 214 541)
Income Tax		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		(275 259)	164 001	-	(5 621)	(27 287)	82 000			(1 214 541)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		(275 259)	164 001	-	(5 621)	(27 287)	82 000			(1 214 541)
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercountry /Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		(275 259)	164 001	-	(5 621)	(27 287)	82 000			(1 214 541)

Property Rates

Property rates performed at 50% against the budget and would not need to be adjusted as it is within the required norm.

Water

Water under performed and registered a significant loss at 9%. The biggest challenges with water are:

- The municipality has water meters that are old, damaged and not readable. Other households are not metered. Furthermore, the Municipality is not in a good financial position to procure meters.
- The Municipality relies on estimates to bill customers.
- Water losses caused by aging infrastructure.
- Data integrity.

Electricity

Electricity has registered an under performance at 20% against the original budget.

The following influences electricity revenues:

- Prepaid proceeds from Cigicell are low and the related expenditure is not justifiable;
- Possible High rate of illegal connections;
- Cost reflective tariff structure which is non-existent.

Refuse

Refuse has registered an under performance at 39% against the original budget.

Sewerage

Sewerage has also registered an under performance at 24% against the original budget.

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Executive & Council		-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 3 - Finance		-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Support Services		-	-	-	-	-	-	-	-	-
Vote 5 - Planning and LED		-	-	-	-	-	-	-	-	-
Vote 6 - Community Services		-	-	-	-	-	-	-	-	-
Vote 7 - Technical and Infrastructure Services		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-	-	-
Single Year expenditure appropriation	2									
Vote 1 - Executive & Council		-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 3 - Finance		-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Support Services		-	-	-	-	-	-	-	-	-
Vote 5 - Planning and LED		-	-	-	-	-	-	-	-	-
Vote 6 - Community Services		-	32 346	-	-	-	16 173	(16 173)	-100%	32 346
Vote 7 - Technical and Infrastructure Services		10 830	97 053	-	-	6 039	48 527	(42 487)	-88%	97 053
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	10 830	129 399	-	-	6 039	64 700	(58 660)	-91%	129 399
Total Capital Expenditure		10 830	129 399	-	-	6 039	64 700	(58 660)	-91%	129 399
Capital Expenditure - Functional Classification										
Governance and administration		-	-	-	-	-	-	-	-	-
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		-	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		(1)	-	-	-	(3)	-	(3)	#DIV/0!	-
Community and social services		(1)	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	(3)	-	(3)	#DIV/0!	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		8 223	90 903	-	-	6 039	45 452	(39 412)	-87%	90 903
Planning and development		7 765	58 557	-	-	5 972	29 279	(23 307)	-80%	58 557
Road transport		458	32 346	-	-	68	16 173	(16 105)	-100%	32 346
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		2 609	38 496	-	-	-	19 248	(19 248)	-100%	38 496
Energy sources		2 609	38 496	-	-	-	19 248	(19 248)	-100%	38 496
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	10 830	129 399	-	-	6 037	64 700	(58 663)	-91%	129 399
Funded by:										
National Government		10 830	97 053	-	-	6 037	48 527	(42 490)	-88%	97 053
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		10 830	97 053	-	-	6 037	48 527	(42 490)	-88%	97 053
Borrowing	6	-	-	-	-	-	-	-	-	-
Internally generated funds		-	32 346	-	-	-	16 173	(16 173)	-100%	32 346
Total Capital Funding		10 830	129 399	-	-	6 037	64 700	(58 663)	-91%	129 399

Planned Projects for the financial year 2023/2025

MIS Form ID	Nat/ Prov Project Registration Number (as on the registration letter)	Project Title	MIG Category (B,P or E)	Project Type (water, sanitation etc)	Total Project Cost	Date: Project to be completed yy-mm-dd	Total planned expenditure on MIG funds for 2022/23	Total planned expenditure on MIG for 2023/24	Total planned expenditure on MIG for 2024/25
421803	REGISTRATION	CONSTRUCTION OF COMMUNITY HALL IN ITEKENG	P	COMMUNITY FACILITY	R 8 498 795.83	2023/02/24	R 4 000 000.00	R 4 498 795.00	R 0.00
422605	REGISTRATION	UPGRADING OF BOIKHUTSO STORM WATER NETWORK	B	ROADS	R 15 999 662.49	2023/05/27	R 3 800 000.00	R 5 000 000.00	R 6 000 000.00
422752	REGISTRATION	FENCING OF CEMETERY IN BLYDEVILLE	P	COMMUNITY FACILITY	R 1 200 000.00	2022/07/29	R 1 200 000.00	R 0.00	R 0.00
249055	MIG/NW2287/R,ST/16/17	UPGRADING OF ROADS AND STORMWATER IN ITSOSENG PHASE-2	B	ROADS	R 21 899 000.00	2022/11/30	R 4 000 000.00	R 3 500 000.00	R 0.00
244244	MIG/NW2277/R,ST/16/17	CONSTRUCTION OF ROADS AND STORMWATER IN TLHABOLOGANG	B	ROADS	R 4 252 286.91	2022/11/30	R 2 500 000.00	R 2 600 000.00	R 0.00
310217	MIG/NW2607/CF/19/20	REHABILITATION OF BLYDERVILLE COMMUNITY HALL	P	COMMUNITY FACILITY	R 5 500 000.00	2022/10/28	R 1 923 800.00	R 2 500 000.00	R 0.00
318930	CS/NW/16185/19/20	CONSTRUCTION OF SPRINGBOKPAN HALL	P	COMMUNITY FACILITY	R 6 500 000.00	2022/03/31	R 1 500 000.00	R 1 528 151.67	R 0.00
318072	CS/NW/16182/19/21	CONSTRUCTION OF PUTFONTEIN HALL	P	COMMUNITY FACILITY	R 6 500 000.00	2022/03/31	R 2 200 500.00	R 3 800 000.00	R 0.00
421569	REGISTRATION	CONSTRUCTION OF COMMUNITY HALL IN TLHABOLOGANG PHASE 2	P	COMMUNITY FACILITY	R 3 219 836.91	2021/07/30	R 1 900 000.00	R 1 700 000.00	R 0.00
383099	MIG/NW2740/CL/21/22	BOIKHUTSO HIGH MAST LIGHTS EXT 1,2 & 3	P	COMMUNITY FACILITY	R 9 970 500.00	2022/05/30	R 1 300 000.00	R 1 898 500.00	R 3 898 500.00
382881	MIG/NW2739/R/21/22	BOIKHUTSO ROADS NETWORK WARD 3	B	ROADS	R 23 278 513.44	2023/05/27	R 4 000 000.00	R 4 228 151.67	R 7 800 000.00
382842	MIG/NW2748/CL/21/22	BODIBE HIGH MAST LIGHTS	P	COMMUNITY FACILITY	R 9 970 500.00	2022/11/30	R 1 500 000.00	R 4 500 250.00	R 4 500 250.00
383228	MIG/NW2738/R/21/22	BLYDEVILLE ROADS NETWORK	B	ROADS	R 23 278 513.44	2023/05/27	R 4 000 000.00	R 4 028 151.66	R 8 000 000.00
383061	MIG/NW2749/CL/21/22	SHEILA HIGH MAST LIGHTS	P	COMMUNITY FACILITY	R 4 000 000.00	2022/03/31	R 1 300 000.00	R 1 400 000.00	R 0.00
382880	MIG/NW2741/CL/21/22	PUTFONTEIN HIGH MAST LIGHTS	P	COMMUNITY FACILITY	R 3 000 000.00	2022/03/31	R 1 500 000.00	R 1 200 000.00	R 0.00
422621	REGISTRATION	FENCING OF CEMETERY IN ITEKENG	P	COMMUNITY FACILITY	R 1 200 000.00	2022/07/29	R 1 200 000.00	R 0.00	
422645	REGISTRATION	GA-MOTLATLA HIGH MAST LIGTHS	P	COMMUNITY FACILITY	R 3 000 000.00	2022/11/30	R 1 500 000.00	R 1 500 000.00	
		PMU Administration			R 1 544 300.00		R 2 069 700.00	R 0.00	R 0.00
		Total			R 152 813 909.02		R 41 394 000.00	R 43 882 000.00	R 30 198 750.00

Expenditure and revenue for 2023/24

In terms of the Division of Revenue Act (DORA), The DITSOBOTLA LOCAL MUNICIPALITY was allocated **R43 133 000.00** for 2023/24 financial year.

During first quarter of the 2023/24 financial year, the Municipality performed as follows:

Total 2023/24 MIG allocation:	R43 133 000.00
Transferred tranches:	R7 999 864.91, R4 818 000.00, R4 818 000.00
Total transferred:	R17 635 864.91
Total Expenditure as should reflect in the AFS:	R17 433 077.01
Percentage Spent:	40,41%
Unspent:	R25 699 922.99

EXPENDITURE PER PROJECT FOR THE PERIOD UNDER REVIEW

Total Expenditure for July 2023 - December 2023	
Project	Amount
CEMETERY EXPENDITURE	R2 138 140.35
ROAD AND STORM WATER EXPENDITURE	R8 396 245.11
COMMUNITY HALL EXPENDITURE	R 3 718 534.63
HIGH MAST LIGHT EXPENDITURE	R1 128 232.80
SPORTS FACILITIES EXPENDITURE	R1 316 512.61
ADMIN COSTS	R735 411.51
TOTAL	R17 433 077.01

Description	Ref	2022/23	Budget Year 2023/24			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		(362 878)	(1 312 889)	-	(435 504)	(1 312 889)
Trade and other receivables from exchange transactions		136 946	(84 796)	-	170 690	(84 796)
Receivables from non-exchange transactions		366 390	(16 653)	-	406 868	(16 653)
Current portion of non-current receivables		(26)	-	-	(26)	-
Inventory		3 023	(10 000)	-	3 023	(10 000)
VAT		164 533	55 882	-	165 506	55 882
Other current assets		84	-	-	84	-
Total current assets		308 072	(1 368 456)	-	310 641	(1 368 456)
Non current assets						
Investments		-	-	-	-	-
Investment property		122 852	-	-	122 852	-
Property, plant and equipment		955 898	96 660	-	961 934	96 660
Biological assets		-	-	-	-	-
Living and non-living resources		-	-	-	-	-
Heritage assets		507	-	-	507	-
Intangible assets		-	-	-	-	-
Trade and other receivables from exchange transactions		-	-	-	-	-
Non-current receivables from non-exchange transactions		-	-	-	-	-
Other non-current assets		-	-	-	-	-
Total non current assets		1 079 257	96 660	-	1 085 293	96 660
TOTAL ASSETS		1 387 329	(1 271 796)	-	1 395 934	(1 271 796)
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Financial liabilities		-	-	-	-	-
Consumer deposits		(5 254)	-	-	(5 990)	-
Trade and other payables from exchange transactions		1 547 071	-	-	1 571 915	-
Trade and other payables from non-exchange transactions		9 356	-	-	9 356	-
Provision		41 194	-	-	41 194	-
VAT		85 126	(57 255)	-	97 341	(57 255)
Other current liabilities		-	-	-	-	-
Total current liabilities		1 677 493	(57 255)	-	1 713 817	(57 255)
Non current liabilities						
Financial liabilities		-	-	-	-	-
Provision		12 416	-	-	12 416	-
Long term portion of trade payables		-	-	-	-	-
Other non-current liabilities		-	-	-	-	-
Total non current liabilities		12 416	-	-	12 416	-
TOTAL LIABILITIES		1 689 909	(57 255)	-	1 726 233	(57 255)
NET ASSETS	2	(302 580)	(1 214 541)	-	(330 299)	(1 214 541)
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		(330 848)	164 001	-	(358 568)	(1 214 541)
Reserves and funds		28 268	-	-	28 268	-
Other		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	(302 580)	164 001	-	(330 299)	(1 214 541)

From table C6 above the financial position of the municipality is not steady. This is due to the high debt that the municipality still owes Eskom and also the low collection rate and bloated employee cost.

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		(2 391)	64 612	-	27	368	32 306	(31 938)	-99%	(64 612)
Service charges		(38 026)	339 184	-	17	339	169 592	(169 253)	-100%	(339 184)
Other revenue		1 947	19 331	-	0	1 207	9 666	(8 459)	-88%	(19 331)
Transfers and Subsidies - Operational		271	178 308	-	-	-	89 154	(89 154)	-100%	(178 308)
Transfers and Subsidies - Capital		-	43 133	-	-	-	21 567	(21 567)	-100%	(43 133)
Interest		622	-	-	-	0	-	0	#DIV/0!	-
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(13 325)	(816 621)	-	-	6 037	(389 339)	(395 375)	102%	(816 621)
Finance charges		-	-	-	-	-	-	-	-	-
Transfers and Subsidies		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		(50 902)	(172 053)	-	44	7 951	(67 055)	(75 006)	112%	(1 461 189)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		(135 717)	148 809	-	-	(6 037)	74 404	80 441	108%	148 809
NET CASH FROM/(USED) INVESTING ACTIVITIES		(135 717)	148 809	-	-	(6 037)	74 404	80 441	108%	148 809
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		(186 619)	(23 244)	-	44	1 915	7 350			
Cash/cash equivalents at beginning:		0	-	-	-	-	-			
Cash/cash equivalents at month/year end:		(186 619)	(23 244)	-	-	1 915	7 350			

Based on the above cash flow statement it is clear that the Municipality's financial position is not favorable and needs intervention. It must be noted that the Municipality and system provider are in a process of correcting the cash flow sheet (C6) as well as the statement of financial position (C7).

Overall Institutional Performance Per Key

Quarter 2

Performance Report

2023/2024

October – December 2023

THIS REPORT IS BASED ON THE TOP LAYER SDBIP AND COMPRISES THE FOLLOWING:

- a) A summary of the performance of each Directorate for Mid –term review.
- b) A detailed performance review per Directorate

4. OVERALL INSTITUTIONAL PERFORMANCE PER KEY PERFORMANCE AREA (DITSOBOTLA LOCAL MUNICIPALITY)

KEY PERFORMANCE AREA	PLANNED TARGETS		ACHIEVED TARGETS		NOT ACHIEVED TARGETS		ACHIEVED %	
	Q1	Q2	Q1	Q2	Q1	Q2	Q1	Q2
INSTITUTIONAL DEVELOPMENT & TRANSFORMATION	15	15	9	06	6	09	60%	40%
FINANCIAL VIABILITY AND MANAGEMENT	16	14	3	01	13	13	19%	7%
LOCAL ECONOMIC DEVELOPMENT	30	29	14	08	16	21	47%	28%
BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT	25	19	13	02	12	17	52%	11%
GOOD GOVERNANCE AND PUBLIC PARTICIPATION	12	14	04	04	08	10	33%	29%
TOTAL	98	91	43	21	55	70	44%	23%

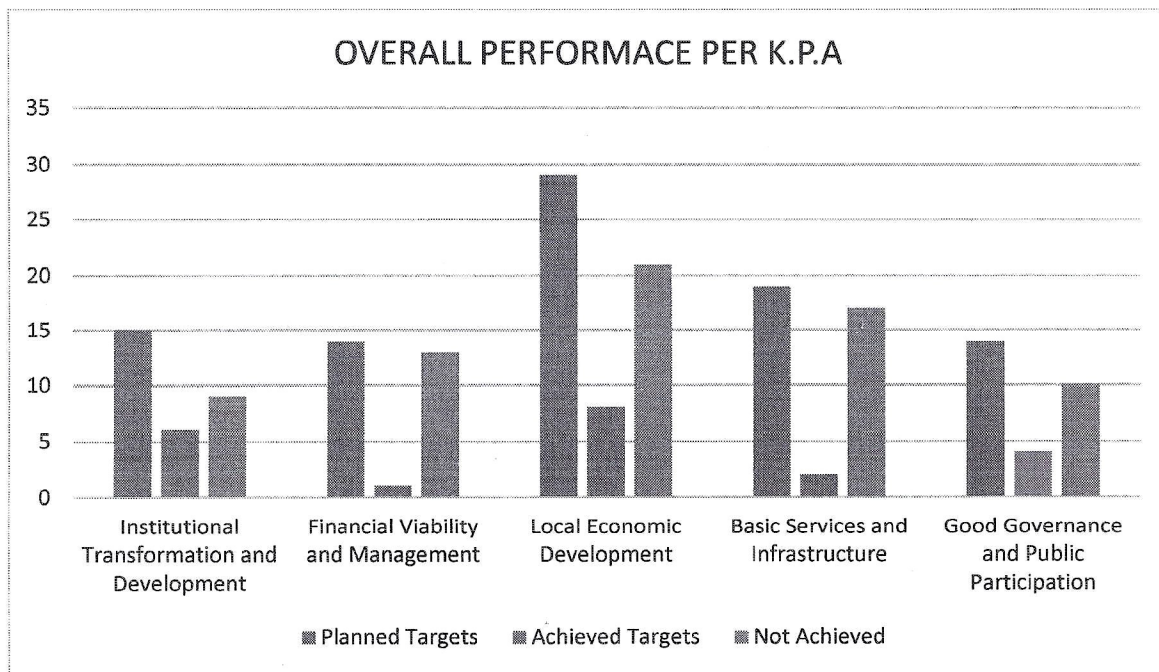


Chart 1: Performance per K.P.A

SUMMARY OF PERFORMANCE PER K.P.A

The overall 2nd quarter performance of the municipality stands at 23%. Out of 91 planned indicators the municipality managed to achieve 21 indicators, which are depicted on the chart above as per each KPA. The municipality is generally underperforming even in the 1st quarter where we had 98 planned targets and only managed to achieve 44% of the key performance indicators. The municipality has been experiencing cash flow problems as a result of a low collection rate and has been operating on an unfunded budget. This is reflected in the non-achievement of most targets in the basic service delivery units.

MFMA, Act No. 56 of 2003 section 54 (c) states: "The mayor must consider, and if necessary make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustment budget.

KPA 1 MUNICIPAL INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT										
HUMAN RESOURCES										
KPI NO	STRATEGIC OBJECTIVES	BASELINE CURRENT STATUS	ANNUAL PERFORMANCE TARGET	BUDGET	KEY PERFORMANCE INDICATOR	QUARTER 2 PROJECTIONS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE ACTION	PORTFOLIO OF EVIDENCE
01.	TO BUILD AND ENHANCE THE HUMAN RESOURCE CAPACITY	50 officials trained during the 2017/2018 financial year	40 officials capacitated in terms of the work skills plan by 30 June 2024		Number of officials capacitated in terms of the work skills plan	10 officials capacitated in terms of the work skill plan by 31 December 2023	Achieved	None	None	Work Skills Plan Invites Attendance register Work skills plan report
02.		Workplace Skills Plan in place	Workplace skills plan submitted to LGSETA by 30 April 2024		Workplace Skills Plan submitted to LGSETA by April 2024	Analysis and consolidation of training needs submitted by 31 December 2023.	Achieved	None	None	Attendance register and individual employees signed forms Summarised training need signed by unit manager Final 2023/24 workplace skills plan
03.		Draft HR Strategy and Plan in place	Approved HR Strategy and Plan by 31 December 2023		Approved HR Strategy and Plan by 31 December 2023	Approved HR Strategy and Plan by 31 December 2023	Not Achieved	In-sufficient of funds for the development of Strategy	To request COGTA Department for the assistance of specialist and funds for the development of Strategy	Minutes of the consultations Attendance register Report on consultations of the HR strategy and plan Approved HR strategy Council resolution
04.		2 reports submitted on the implementation of the Health and Safety Policy	4 reports on the implementation of the Occupational Health and Safety Policy submitted by 30 June 2024		Number of reports on the implementation of the Occupational Health and Safety policy submitted	1 report on the implementation of the Occupational Health and Safety Report submitted by 31 December 2023	Not Achieved	Non-functional of Rules Committee	Draft Occupational Health and Safety in place	OHS policy Reports on OHS

05.		2012 Approved Organisational Structure	Approved organizational structure by Council by 31 March 2024		Approved organisational structure by council by 31 March 2024	Consultation with stakeholders on structure by 31 December 2023.	Not achieved.	Capacity internally a challenge. Wanted assistance from COGTA	First session with the appointed provider appointed by COGTA held during December 2023 where it was agreed that the second be held 3 rd week of January 2024 to kick start the process	Minutes of the consultations Attendance register Approved Organisational Structure Council resolution
06.		4 Local Labour Forum meetings held	4 Local Labour Forum meetings held by end of June 2024		Number of Local Labour Forum meetings held by June 2024	1 Local Labour Forum meeting held by 31 December 2023.	Achieved	None	None	Attendance Registers Invite Agenda LLF minutes
07.	TO ACHIEVE POSITIVE EMPLOYEE CLIMATE	New KPI	4 reports submitted to Council on Local Labour Forum meetings held by June 2024		Number of reports submitted to council on Local Labour Forum meetings held by June 2024	1 report submitted to Council on Local Labour Forum meetings held by 31 December 2023	Achieved	None	None	Report on LLF meetings held Acknowledgment of item to Council/Agenda
08.		Draft HR Policies	10 reviewed HR policies adopted by Council by 30 June 2024		Number of reviewed HR policies adopted by council	5 reviewed HR policies adopted by Council by 31 December 2023	Not achieved	Still in a draft form	LLF to sit to input on draft policies, and subsequently subcommittee and council	Draft HR policy Approved HR policy Council resolution
ADMINISTRATION										
09.	TO PROVIDE SOUND ADMINISTRATIVE SUPPORT SERVICES	4 council sittings held	4 Council Sittings by 30 June 2024		Number of council sittings	1 Council Sittings by 31 December 2023	1 Ordinary 5 Special Meetings	N/A	N/A	Agenda documents Acknowledgement to Council register Minutes
10.		New KPI	12 Management meetings held by June 2024		Number of management meetings held by June 2024	3 Management meetings held by 31 December 2023.	Achieved	Administration Personnel not available to take the minutes of Management Meetings	Acting MM & HR Manager to intervene with disciplinary action or the competency be reverted back to the PA of the Acting MM	"Attendance Registers Minutes and resolutions of the meeting Invite Agenda"

INFORMATION AND COMMUNICATION TECHNOLOGY										
KPI NO	STRATEGIC OBJECTIVES	BASELINE CURRENT STATUS	ANNUAL PERFORMANCE TARGET	BUDGET	KEY PERFORMANCE INDICATOR	QUARTER 2 PROJECTIONS	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE ACTION	PORTFOLIO OF EVIDENCE
11.	TO PROVIDE ICT SERVICES	No ICT governance policy	Implementation of approved information and communication technology governance policy by June 2024		Implementation of approved information and communication technology governance policy	Presentation to subcommittee by 31 December 2023	Not achieved	The subcommittee did not sit for its second meeting	Policy to be presented at the next Subcommittee meeting	Council resolution Approved information and communication technology governance policy (MCGCTPF) Report on implementation of the policy
COMMUNICATION										
12.	TO PROVIDE SOUND COMMUNICATION	New KPI	Development and adoption by Council of the communication strategy by June 2024		Development and adoption by Council of the Communication strategy	Submission of the Draft Communication Strategy to ULF and subcommittee for inputs by 31 December 2023	A process of the finalization of the Communication Strategy is not yet completed/finalized	The municipality is currently experiencing cash flow problems. The cash flow problems are impeding the process of the drafting of the Communication Strategy because it must be accompanied by the availability of the budget.	To prepare internal memo to the office of the AMM and the budget whereby the unit is requesting to be assisted with the availability of the budget.	Approved Communication Strategy Council Resolution
13.		New KPI	2 Newsletters produced by 30 June 2024		Number of newsletters produced	1 Newsletter produced by 31 December 2023	There is no single newsletter that has been achieved so far	The unit is still experiencing some challenges on budget and human resource capacity	A memo will be sent to HR and MM to request assistance on human resource capacity to ensure that the KPI is performed	Newsletters

14.		New KPI	Redesigning of the Website by 30 June 2024		Redesigning of website	Requisition memo for redesigning the website to MM and SCM by 31 December 2023	The KPI is not achieve	The unit is still experiencing some challenges on budget and human resource capacity	A memo will be send to HR and MM to request assistance on human resource capacity to ensure that the KPI is performed	
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INTERGRATED DEVELOPMENT PLAN

15.		Reviewed 2023 IDP submitted	Adoption of final IDP by council by May 2024		Adoption of final IDP by council by May 2024	Implementation of key deadlines as per Process Plan by 31 December 2023.	Not Achieved	Management meeting held in December 2023 to prepare for submission of Status Quo Reports.	Management to decide on the date of the Strategic Plan to revise strategic objectives.	Council Adopted IDP Process Plan Minutes and Key Chapters per Thematic Phase of the IDP Council-adopted Draft IDP & Resolution Council-adopted Final IDP and Resolution
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KPA 2										
MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
BUDGET										
KPI NO	STRATEGIC OBJECTIVES	BASELINE CURRENT STATUS	ANNUAL PERFORMANCE TARGET	BUDGET	KEY PERFORMANCE INDICATOR	QUARTER 2 PROJECTIONS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE ACTION	PORTFOLIO OF EVIDENCE
17.		4 Reports on the financial state of the municipality submitted to council	4 reports on the financial state of the municipality submitted to council (Sec 52 (d)) by June 2024		Number of reports on the financial state of the municipality submitted to council (Section 52(d)) by June 2024	Report on the financial state of the municipality submitted to council (Sec 52 (d)) by 31 December 2023.	Not Achieved To be submitted on 25 th January 2024 to Council	Submission date to Council for consideration will be on 25 January 2024	Achievement will be reported in the next quarter.	Council Resolutions

18.		12 Reports submitted	12 monthly Budget Statements submitted to council (Section 71) by June 2024		Number of monthly Budget Statements submitted to council (Section 71) by June 2024	3 Section 71 reports submitted to council by 31 December 2023.	Not Achieved. Only data stings for November and December were submitted to the LG portal.	Submission date to Council for consideration will be on 25 January 2024	Achievement will be reported in the next quarter.	Section 71 Reports Council resolution
19.		1 Asset Register Submitted	4 GRAP Compliant asset register 2023/2024 by submitted June 2024		Number of GRAP Compliant asset register 2023/2024 submitted by 30 June 2024	1 GRAP Compliant Asset Register 2023/24 submitted by 31 December 2023.	Not achieved	No transactions recorded	Will be reported in the fourth quarter	GRAP Compliant Asset Registers
20.		4 Reports on Unauthorized expenditure compiled	4 Reports on Unauthorized expenditure by June 2024		Number of Reports on Unauthorized expenditure by June 2024	1 Report on unauthorized expenditure by 31 December 2023.	Not achieved	none	Will be reported in the next quarter	Reports on unauthorized expenditure

EXPENDITURE										
KPI NO	STRATEGIC OBJECTIVES	BASELINE CURRENT STATUS	ANNUAL PERFORMANCE TARGET	BUDGET	KEY PERFORMANCE INDICATOR	QUARTER 2 PROJECTIONS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE ACTION	PORTFOLIO OF EVIDENCE
21.		New KPI	100% of Creditors paid within 30Days by June 2024		Percentage of creditors paid within 30 days	100% of Creditors paid within 30Days by 31 December 2023.	Not achieved	Lack of funds	Revenue Enhancement and establish Expenditure Committee	Age analysis Reports /Outstanding Creditors Lists
22.	BUILD AND STRENGTHEN THE FINANCIAL MANAGEMENT OF THE MUNICIPALITY TO	No MFMA Sec 32 Reports on deviation, fruitless and wasteful expenditure submitted to Council	4 Reports on deviation, fruitless and wasteful expenditure by June 2024		Number of Reports on deviation, Fruitless, and wasteful expenditure	1 Reports on deviation, fruitless and wasteful expenditure by 31 December 2023	Not Achieved	Interests due to late payments	Appoint panels and submit reports in time to council	Report on deviation, Fruitless, and wasteful expenditure
23.	ENHANCE SERVICE DELIVERY AND ACHIEVE BETTER AUDIT OUTCOMES BY 2024	12 MFMA Sec 65(2)(f) Reports submitted to the Accounting Officer	12 Monthly VAT reconciliation reports submitted within 25 working days of the following month by end of June 2024		Number of Monthly VAT reconciliation reports submitted within 25 working days of the following month by end of June 2024	3 Monthly VAT reconciliation reports submitted within 25 working days of the following month by 31 December 2023.	Achieved	None	None	Vat returns report (VAT 201)
24.		2 Reports submitted to council	4 Reports submitted to council on the Operational Internal control system in respects of creditors and payments 66 (2)(c) by 30 June 2024		Number of Reports submitted to council on the Operational Internal control system in respects of creditors and payments 66 (2)(c)	1 Report on Operational Internal Control System in terms of creditors by 31 December 2023	Not Achieved	There is not enough information available due to financial system challenges and non-submission of information by other units.	Cooperation by affected units.	Reports to council on the Operational Internal control system in respects of creditors and payments 66 (2)(c) Council resolution

REVENUE

KPI MO	STRATEGIC OBJECTIVES	BASILINE CURRENT STATUS	ANNUAL PERFORMANCE TARGET	BUDGET	KEY PERFORMANCE INDICATOR	QUARTER 2 PROJECTIONS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE ACTION	PORTFOLIO OF EVIDENCE
25.	BUILD AND STRENGTHEN THE FINANCIAL MANAGEMENT OF THE MUNICIPALITY TO ENHANCE SERVICE DELIVERY AND ACHIEVE BETTER AUDIT OUTCOMES BY 2024	7 116 indigents currently receiving Free Basic Services	93 300 indigent households on register receiving free basic services by 30 June 2024		Number of indigent households on register receiving free basic services	2 500 indigents on register receiving free basic services by 31 December 2023.	Not achieved	Lack of resources to perform the indigent registration campaigns and non-implementation of indigent verification mechanism	The Municipality has recently embarked on an indigent registration outreach program	Indigent Register
26.		59% collection rate	80% revenue collection rate achieved by 30 June 2024		Percentage revenue collection rate achieved	80% Revenue Collection rate by 31 December 2023.	Not achieved	The tariffs are not cost-reflective. Non-Compliance to section 77 & 78 of the MPRA – Updating of the valuation roll	Tariffs needs to be reviewed to improve the municipality's revenue base The municipality must regularly, but at least once a year update its valuation roll	Billing vs Collection Report
27.		KPI	Implementation of approved Revenue Enhancement Strategy by 31 March 2024		Implementation of approved Revenue Enhancement Strategy	Approval of revenue enhancement strategy by council by 31 Dec 2023.	Not achieved	Draft Revenue enhancement strategy was presented to the finance portfolio committee	Awaiting council approval	Council resolution Approved enhancement strategy Implementation report
28.		Monthly	12 accurate Monthly Billing reports done by 30 th of each month by 30 June 2024		12 accurate Monthly Billing reports done by the 30 th of each month	3 Billing Reports done by 30 th of each month by 31 December 2023.	Not achieved 2 billing reports done	The backlog resulted from the delay in the closure of the financial system for 2022/2023 FY	The municipality is currently finalizing December 2023 billing	Billing Report

29.		New KPI	12 debtors and creditors' age analysis reports submitted monthly within 30 working days after the end of each month by 30 June 2024		Number of debtors and creditors' age analysis reports submitted monthly within 30 working days after the end of each month	3 Reports on debtors and creditors' age analysis reports submitted monthly within 30 working days after the end of each month by 31 December 2023.	Not achieved 2 age analysis reports done	The backlog resulted from the delay in the closure of the financial system for 2022/2023 FY	The municipality is currently finalizing December 2023 billing to update the records	Council Resolution Debtors Age Analysis Report
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SUPPLY CHAIN MANAGEMENT

30.	BUILD AND STRENGTHEN THE FINANCIAL MANAGEMENT OF THE MUNICIPALITY TO ENHANCE SERVICE DELIVERY AND ACHIEVE BETTER AUDIT OUTCOMES BY 2024	4 No MPMA Sec 32 Reports on deviation, fruitless and irregular expenditure submitted to Council	4 Reports on Unauthorized, Irregular and Fruitless expenditure by June 2024.		Number of Reports on, Unauthorized, Irregular and fruitless Expenditure	1 Report on Unauthorized, Irregular, and Fruitless expenditure on 31 December 2023.	Not achieved	No inputs on the financial system, Deviation, and irregular register updated till March awaiting expenditure	SD committees to be functional and panels to be appointed. For all the materials that should be kept in Stores	Report
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KPA 3 LOCAL ECONOMIC DEVELOPMENT AND TOURISM										
KPI NO	STRATEGIC OBJECTIVES	BASILINE CURRENT STATUS	ANNUAL PERFORMANCE TARGET	BUDGET	KEY PERFORMANCE INDICATOR	QUARTER 2 PROJECTIONS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE ACTION	PORTFOLIO OF EVIDENCE
31.	STRENGTHENING THE ENABLING ENVIRONMENT THROUGH MORE FLEXIBLE REGULATIONS, BETTER ACCESS TO FINANCE AND MARKETS, IMPROVED INFRASTRUCTURE FACILITIES AND BUSINESS SUPPORT	Outdated LED Strategy	Approval by the Council of the LED Strategy aligned to the provincial and national LED strategy by 30 June 2024.		Review and approval of LED Strategy aligned to the provincial and national LED strategy	Advertisement to source service provider LED Strategy. Appointment of suitable service provider by 31 December 2023.	Not Achieved	Municipal financial constraints and lack of capacity	To review the LED Strategy in H2024. The Council to appoint a substantive strategic manager	Advert Appointment letter of approved service provider Approved LED strategy and Council resolution
32.		4 LED Intergovernmental platforms convened	4 municipal LED Intergovernmental platforms meetings convened by 30 June 2024		Number of municipal LED Intergovernmental platforms meetings convened	1 municipal LED Intergovernmental platform meeting convened by 31 December 2023.	Not Achieved	No LED Manager to facilitate Intergovernmental Meetings	AMM to appoint Acting LED Manager	Minutes of intergovernmental meetings Attendance Register
33.		500 work opportunities created through CWP	600 work opportunities created through CWP by June 2024		Number of work opportunities created through EPWP	150 Work opportunities created through CWP by 31 December 2023.	Not Achieved	No budget allocation to the municipality for CWP work opportunities.	The municipality has adopted an unfunded budget therefore these initiatives will be implemented once the budget of the municipality is funded.	Employment Registers Appointment letters Reports to Council
34.		100 jobs created through the municipality's local economic development initiatives including capital projects	100 jobs created through the municipality's local economic development initiatives including capital projects by 30 June 2024		Number of jobs created through the municipality's local economic development initiatives including capital projects	25 Jobs Created through the municipality's local economic development initiatives including Capital projects by 31 December 2023.	Not Achieved	No budget allocation for LED to fund local economic development initiatives.	The municipality has adopted an unfunded budget therefore these initiatives will be implemented once the budget of the municipality is funded.	Employment Registers Appointment letters Reports to Council
35.		120 work opportunities created through EPWP	140 work opportunities created through EPWP by 30 June 2024		Number of work opportunities created through EPWP	35 work opportunities created through EPWP by 31 December 2023.	Not Achieved	No budget allocation to the municipality on EPWP.	Budget to be allocated to create EPWP job opportunities	Employment Registers Appointment letters Reports to Council

35.		No LED Forum	Establishment of a multi-stakeholder LED Forum headed by the Mayor by 31 March 2024		Establishment of a multi-stakeholder LED Forum headed by the Mayor	Confirmation of LED Forum and reporting to Council by 31 December 2023.	Not Achieved	No LED Manager and support staff to facilitate the meeting.	AMM to appoint Acting LED Manager	Advert Letter of nomination of stakeholder and Minutes Council Report
37.		New KPI	5 000 Business licenses issued/renewed by 30 June 2024		Number of business licenses issued/renewed	1 250 business licenses issued/renewed by 31 December 2023.	Not Achieved	Municipal financial constraints and shortage of staff to cover the municipal jurisdiction.	The municipality should re-apply to be a licensing authority.	Business licenses register
36.		47 SMMEs trained	60 SMMEs/Cooperatives Training Programmes Conducted by 30 June 2023		Number of SMMEs / Cooperatives Training Programmes Conducted.	15 SMMEs /cooperative training programs conducted by 31 December 2023	Not Achieved	No funds to do in-house training. The unit has been relying on external training.	None.	Attendance Register Training Report
39.		New KPI	4 reports on the implementation of mining SLP (Social Labour Plans) by 30 June 2024		Number of reports on the implementation of mining SLP (Social Labour Plans)	1 Report on implementation of mining SLP by 31 December 2023.	Achieved	None	None	Reports, Minutes, and Invitation Attendance Register
40.		Percentage procurement spend on local SMMEs and local contractors	30% procurement spend on local SMMEs and local contractors by 30 June 2024		Percentage procurement spend on local SMMEs and local contractors	30% procurement spends on local SMMEs and local contractors by 31 December 2023.	Not Achieved	Municipal Financial constraints	Request report from SCM on actual performance	SCM Report to Council

PLANNING AND DEVELOPMENT

KPI NO	STRATEGIC OBJECTIVES	BASELINE CURRENT STATUS	ANNUAL PERFORMANCE TARGET	BUDGET	KEY PERFORMANCE INDICATOR	QUARTER 2 PROJECTIONS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE ACTION	PORTFOLIO OF EVIDENCE
41.		10 Building Plans Approved	20 Building plans approved by 30 June 2024		Number of building plans	5 building plans approved by 31 December 2023.	2 Building plans approved (not achieved)	Non-compliance from clients Sister departments taking long to	Issue Advertisement to alert customers	Building plans register

	TO PROMOTE SPATIAL PLANNING AND PROPER LAND USE							comment on plans		
42.		15 Building inspections conducted	40 Building inspections conducted by 30 June 2024		Number of building inspections conducted	10 Building inspections conducted by 31 December 2023.	11 building inspections conducted	None	None	Inspection Reports
43.		New KPI	60 submissions for buying land in registered townships to the council by 30 June 2024		Number of submissions for buying of land in registered townships to council	15 Submissions for buying land in registered townships to the council by 31 December 2023.	Not achieved	No Subcommittee meeting yet due to the reduced number of members.	The chairperson is waiting for the Speaker's Office to give her extra members.	Application for buying land in registered townships Council Resolution
44.		SPLUMA applications received and approved	10 SPLUMA Applications received and approved by 30 June 2024		Number of SPLUMA applications received and approved	3 SPLUMA applications received and approved by 31 December 2023.	3 applications approved	None	None	Town Planning Applications Register Approval letters Applications received
HOUSING										
45.	TO FACILITATE INTEGRATED HUMAN SETTLEMENT AND SPATIAL PLANNING	Draft Policy not reviewed	Review and approval of the policy on the management of municipal owned residential rental settlement management and land invasion by 31 March 2024.		Review and approval of the policy on the management of municipal owned residential rental settlement management and land invasion.	Submission of the draft reviewed Policy to Management Meeting and council for approval by 31 December 2023.	Not Achieved	Sub-committee not sitting.	The draft policy to be submitted to the Unit of Legal Services and then to sub-committee before going to council.	Draft policy Approved policy Council resolution
46.	TO FACILITATE INTEGRATED HUMAN SETTLEMENT AND SPATIAL PLANNING	00 Title deeds issued	500 title deeds issued for beneficiaries by 30 June 2024		500 Number of title deeds issued for beneficiaries.	125 title deeds issued for beneficiaries by 31 December 2023.	152 title deeds issued	None	None	Copy of title deeds and Register
ENVIRONMENTAL HEALTH (COMMUNITY SERVICES)										
KPI NO	STRATEGIC OBJECTIVES	BASELINE CURRENT STATUS	ANNUAL PERFORMANCE TARGET	BUDGET	KEY PERFORMANCE INDICATOR	QUARTER 2 PROJECTIONS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE ACTION	PORTFOLIO OF EVIDENCE

47.		01 Environmental campaigns held during	7 Environmental campaigns held by 30 June 2024		Number of Environmental campaigns held	2 Environmental campaigns held by 31 December 2023.	Achieved	None	None	Report on clean up campaigns Photos
48.		04 Maintenance programmes conducted	12 maintenance of landfill sites by 30 June 2024		Number of Maintenance of landfill sites	3 x Maintenance Programmes per landfill site by 31 December 2023.	Not Achieved	Lack of available equipment to obtain and maintenance of landfill sites	Repairs of both broken dozers. Improve turnaround time to repair services delivery equipment by our municipal workshop	Monthly (Technical) Maintenance Reports
49.		New KPI	Number of dustbins (100 mobile, 3000 rubber bins, 20 mass containers) procured and provided to households by 30 June 2024.	250 000	Number of dustbins (100 mobile, 3000 rubber bins, 20 mass containers) procured and provided to households.	SCM Procurement Processes by 31 December 2023.	Not Achieved	The financial status of the Municipality does not allow procurement and such has been put on hold	None	Proof of procurement Register of receipts

PARKS AND CEMETERIES

50.		New KPI	Reviewed and adopted Parks & Gardens by-law; Street Tree By-law; Caravan & Camping By-law; Cemetery By-law; and Recreation Facility By-law by 30 June 2024.		Reviewed and adopted by Parks & Gardens by-law; Street Tree By-law; Caravan & Camping By-law; Cemetery By-law; Recreation Facility By-law	The tabling of draft Parks & Gardens by-law; Street Tree By-law; Caravan & Camping By-law; Cemetery By-law; and Recreation Facility By-law to the council by 31 December 2023.	Not Achieved	No Portfolio Committee meetings took place	The Portfolio Committee must convene to work through the documents	Council Resolution Reviewed by-laws
51.		New KPI	100% of burials recorded in serviced areas by 30 June 2024		Percentage burials recorded in service areas	100% of burials recorded in serviced areas by 31 December 2023.	100% burials were recorded	None	None	Burial Register

COMMUNITY LIBRARIES

52.	STRENGTHEN COMMUNITY LEARNING	Quarterly Review meetings and promotional programs	4 Quarterly Review meetings, Library forum meetings and programmes by 30 June 2024.		Number of library meetings completed	1 Library review forum meeting held by 31 December 2023.	Achieved	None	None	Minutes of the meetings Attendance register Agenda
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MUNICIPAL FACILITIES

53.	TO MAINTAIN CLEAN, SAFE, AND COMPLIANT MUNICIPAL FACILITIES	New KPI	8 municipal buildings maintained by 30 June 2024		Number of municipal buildings maintained	2 Municipal buildings maintained by 31 December 2023	Not achieved	Lack of funds	To use our internal personnel for maintenance	Maintenance Reports
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TRAFFIC AND LICENSING

54.	TO ENSURE COMMUNITY SAFETY	Community safety campaigns	4 Community Safety Awareness Campaigns conducted by 30 June 2024		Number of Community Safety awareness campaigns conducted	1 Community safety awareness campaign conducted by 31 December 2023.	Achieved 1 Community safety campaign conducted	None	None	Attendance Register Invites Community safety awareness campaign report
55.		12 Joint Roadblocks conducted with other stakeholders.	12 Joint Roadblocks conducted by 30 June 2023		Number of Joint Roadblocks conducted	3 Joint Roadblocks conducted by 31 December 2023.	Achieved 4 Joint roadblocks conducted	None	None	Joint Roadblocks Reports
56.		4 Scholar patrols trained	16 Scholar Patrols trained by 30 June 2024		Number of scholar patrols trained	4 scholar patrols were trained by 31 December 2023.	Not achieved 2 scholar patrols trained	None	None	Monthly reports
57.		New KPI	8 800 Learners' licenses tested by 30 June 2024		Number of learners' licenses tested	2 200 Learner licenses tested by 31 December 2023.	Not achieved 64 Learners tested	Load shedding	Back up generated needed	Nats Report
58.		New KPI	1600 Drivers Licences tested (NRTA 63 of 196 STANDARD) by 30 June 2024		Number of driver licenses tested	400 driver's licenses tested by 31 December 2023.	661 drivers learners tested	Load shedding	Back up generated needed	Nats Report
59.	New KPI	600 Vehicles Tested for roadworthiness by 30 June 2024		Number of vehicles tested for roadworthiness	150 Vehicles tested for roadworthiness by 31 December 2023.	Not Achieved 31 Vehicles tested for roadworthiness	Load shedding and staff knocking off early due to late salary payment	Back-up generator needed and staff be paid on time.	Nats Report	

KPA 4										
BASIC SERVICES AND INFRASTRUCTURE										
WATER AND SANITATION										
KPI NO	STRATEGIC OBJECTIVES	BASELINE CURRENT STATUS	ANNUAL PERFORMANCE TARGET	BUDGET	KEY PERFORMANCE INDICATOR	QUARTER 2 PROJECTIONS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE ACTION	PORTFOLIO OF EVIDENCE
60.	TO DELIVER SUSTAINABLE ESSENTIAL SERVICES SUCH AS WATER, SANITATION, ELECTRICITY AND ROADS FOR THE COMMUNITIE 8 OF DITSOBOTLA LOCAL MUNICIPALITY	2 000 households provided with access to water with pipe line reticulation system by 30 June 2024	2 000 households provided with access to water with pipe line reticulation system by 30 June 2024		Number of households provided with access to water with pipe line reticulation systems	500 households provided with access to water with pipe line reticulation system by 31 December 2023.	Not achieved	Lack of Budget	It will be budgeted for in the next financial year(2024/25)	Job Cards
61.		1000 water leaks repaired by 30 June 2024	1000 water leaks repaired by 30 June 2024		Number of water leaks repaired.	250 water leaks repaired by 31 December 2023.	100 water Leaks repaired	No water speres	Procure plumbing materials in 2024/2025.	Job cards
62.		Household water meter connections maintenance	200 Number of pipeline meters maintained by 30 June 2024		Number of Pipeline meters maintained	50 pipeline meters maintained by 31 December 2023.	Not achieved	Lack of funds	It will be budgeted for in the next financial year (2024/25)	Water meters maintenance register
63.		2000 households unblocking of sewerage pipe line maintenance by 30 June 2024	2000 households unblocking of sewerage pipe line maintenance by 30 June 2024		Number of households unblocking of sewerage pipe line maintenance	500 households unblocking of sewerage pipe line maintenance by 31 December 2023.	Not achieved	Lack of Tools of trade.	Procure Tools of Trade in 2024/25	Complaints and resolved Sewer Blockage Register Job Cards
64.		New KPI	6 000 Litres of Water Losses by 30 June 2024		Water loss suffered during supply of water	1 500 litres of water lost by 31 December 2023.	Not achieved	Lack of spares to repair water leaks	Request spares from the District Municipality.	Meter readings and report
65.	New KPI	1 500-meter Audit conducted and completed by 31 June 2024		Number meters to be audited and completed by 31 June 2024	375 Water Meters Audited and completed by 31 December 2023.	50 water Meters audited (Not achieved)	No water meter readers	Use water personnel to do meter reading.	Meter Audit Report	
ELECTRICITY										
KPI NO	STRATEGIC OBJECTIVES	BASELINE CURRENT STATUS	ANNUAL PERFORMANCE TARGET	BUDGET	KEY PERFORMANCE INDICATOR	QUARTER 2 PROJECTIONS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE ACTION	PORTFOLIO OF EVIDENCE

66.	TO DELIVER SUSTAINABLE ESSENTIAL SERVICES SUCH AS WATER, SANITATION, ELECTRICITY AND ROADS FOR THE COMMUNITIES OF DITSOBOTLA LOCAL MUNICIPALITY	New KPI	50 transformers and switch gears maintained by 30 June 2024		Number of transformers and switch gears Maintained	12 transformers and switch gears maintained by 31 December 2023.	Achieved 8 transformers 11 switch gears	None	None	Job Cards Report on maintenance of transformers
67.		New KPI	2 500 Electricity Meters Audited by 30 June 2024		Number of Electricity meters audited	500 electricity meters audited by 31 December 2023.	Not achieved 45 Electricity meters audited	Lack of resources	Municipality to provide resources for this indicator to be achieved	Report on electricity meters audited
ROADS AND STORMWATER										
68.		Pothole riddled roads	5km of municipal roads maintained by 30 June 2024		Kilometres of municipal roads maintained	1.5 km of municipal roads maintained by 31 December 2023.	Not Achieved	Lack of PPE, equipment & material	Procurement of PPE, Equipment & material	Job cards Report on maintenance of municipal roads
69.		5km of storm water drainage maintained	5km of Storm water drains maintained by 30 June 2024		Kilometre of storm water drains maintained	1.5 km of storm water drains maintained by 31 December 2023.	Not achieved	Lack of Equipment	Procurement of Equipment	Job cards Reports on maintenance of drains maintained
PROJECT MANAGEMENT UNIT										
70.	TO DELIVER SUSTAINABLE ESSENTIAL SERVICES SUCH AS WATER, SANITATION, ELECTRICITY AND ROADS FOR THE COMMUNITIES OF DITSOBOTLA	New KPI	60% completion on Rehabilitation of community hall in Itsekeng by 30 June 2024	R 8 534 150	percentage completion on Rehabilitation of community hall in Itsekeng	Appoint Service Provider by 31 December 2023.	Not Achieved	Appointment of specification committee.	newly appointed specification committee to sit and approve tender documents and adverts.	Technical Report Draft tender document Advert of tender Progress report Completion certificate Appointment letter of service provider
71.		New KPI	100% completion on Upgrading of Roads and Storm water in Itsekeng Phase-2 by 30 June 2024.	R 17 802 000	Percentage completion on Upgraded Roads and Storm water in Itsekeng Phase-2	60% completion on Upgrading of Roads and Stormwater in Itsekeng Phase-2 by 31 December 2023.	Not Achieved	Slow and lengthy payment processes caused by National Treasury imposed cost reimbursement.	Submission of monthly progress payments by service providers and MSA to fast-track verification processes.	Technical Report Draft tender document Advert of tender Progress report Completion certificate Appointment letter of service provider

	LOCAL MUNICIPALITY									
72.		New KPI	Upgrading of Roads and Storm water in Thabologang	R 4 252 286,91	Percentage completion on Upgraded Roads and Storm water in Thabologang	85% completion on Upgrading of Roads and Stormwater in Thabologang by 31 December 2023.	Not Achieved	Slow and lengthy payment processes caused by National Treasury imposed cost reimbursement . Political interference and stoppages by community members.	Submission of monthly progress payments by service providers and MSA to fast-track verification processes. Political intervention by office of the Speaker	Technical Report Draft tender document Advert of tender Progress report Completion certificate Appointment letter of service provider
73.		New KPI	80% completion on erection of Bokhutso Highmast Lights Ext 1,2 & 3 by 30 June 2024	R 9 970 500	Percentage completion on Erection Bokhutso Highmast Lights Ext 1,2 & 3	Appointment of Service Provider to be done by 31 December 2023.	Not Achieved	Appointment of specification committee.	Newly appointed specification committee to sit and approve tender documents and adverts.	Technical Report Draft tender document Advert of tender Progress report Completion certificate Appointment letter of service provider
74.		New KPI	100% completion on Upgrading of Bokhutso Roads Network Ward 3 and storm water by 31 March 2024	R 23 278 513	Percentage completion on Upgrading of Bokhutso Roads Network Ward 3 and storm water	70% completion on Upgrading of Bokhutso Roads Network Ward 3 and stormwater by 31 December 2023.	Not Achieved	The project was under investigation for irregularities and was also stopped by the community unrests.	The Contractor was paid for standing time and went back to site in January 2024 to resume works.	Technical Report Draft tender document Advert of tender Progress report Completion certificate Appointment letter of service provider

75.		New KPI	100% completion on Erection of Botibe Highmast lights by 31 December 2023.	R 9 670 500	Percentage completed on Erection of Botibe Highmast lights	100% completion on Erection of Botibe Highmast lights by 31 December 2023.	Not Achieved	Slow and lengthy payment processes caused by National Treasury imposed cost reimbursement . Debandment of council and re accounting officer and CFO for a long period.	Submission of monthly progress payments by service providers and MISA to fast-track verification processes.	Technical Report Draft tender document Advert of tender Progress report Completion certificate Appointment letter of service provider
76.		New KPI	60% completion on Erection of Sheila Highmast Lights by 30 June 2024	R 4 000 000	Percentage completion on Erection of Sheila Highmast Lights	20% completion on Erection of Sheila Highmast Lights by 31 March 2024.	Not Achieved	Appointment of specification committee.	Newly appointed specification committee to sit and approve tender documents and adverts.	Technical Report Draft tender document Advert of tender Progress report Completion certificate Appointment letter of service provider
77.		New KPI	100% completion on Refurbishment of Isibeng Phase-2 Sports Facility by 31 March 2024	R 13 275 625	Percentage completion on Refurbishment of Isibeng Phase-2 Sports Facility	60% completion on Refurbishment of Isibeng Phase-2 Sports Facility by 31 December 2023.	Not Achieved	Appointment of specification committee.	Newly appointed specification committee to sit and approve tender documents and adverts.	Technical Report Draft tender document Advert of tender Progress report Completion certificate Appointment letter of service provider

KPA 5										
GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
OFFICE OF THE SPEAKER										
KPI NO	STRATEGIC OBJECTIVES	BASELINE CURRENT STATUS	ANNUAL PERFORMANCE TARGET	BUDGET	KEY PERFORMANCE INDICATOR	QUARTER 2 PROJECTIONS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE ACTION	PORTFOLIO OF EVIDENCE

78.	TO ENHANCE GOOD GOVERNANCE	Resolution register developed	100% implementation of council resolutions by 30 June 2024		Percentage on implementation of council resolutions	100% Council Resolutions Implemented by 31 December 2023.	Achieved	None	None	Council Resolutions Register	
		Portfolio Committee meetings developed	4 sections 79 committee meetings held by 30 June 2024		Number of sections 79 committee meetings held	1 Section 79 committee meeting by 31 December 2023.	Achieved	2 MPAC IFRP	None	None	Attendance Registers and minutes of meetings
		New KPI	228 ward committee meetings held by 30 June 2024		Number of ward committee meetings held	60 Ward committee meetings held by 31 December 2023.	Achieved	60 meetings held	None	None	Attendance Register Minutes and Report to Council by Manager: Speaker's Office
		New KPI	80 ward councillor community meetings covered by 30 June 2024		Number of ward Councillor community meetings covered	20 ward councillors community meetings covered by 31 December 2023.	Not Achieved		None	None	Attendance Registers Minutes of meetings
		60 meetings	60 Portfolio Committee meetings held (Section 80) by 30 June 2024		Number of Portfolio Committee meetings held (Section 80)	6 Portfolio Committee meetings held by 31 December 2023.	Not Achieved		None	None	Agenda and Minutes
		12 EXCO Meetings	12 Executive Committee meetings held by 30 June 2024		Number of Executive Committee meetings held	3 EXCO meetings held by 31 December 2023.	Achieved		None	None	Agenda and Minutes Attendance register
		No policy reviewed	20 municipal policies reviewed and adopted by Council by 30 June 2024		Number of municipal policies reviewed and adopted by Council	5 municipal policies reviewed and adopted by Council by 31 December 2023.	Not Achieved		Items passed in the previous quarter	To be done in the next quarter	Council-approved Municipal Policies Council resolution
		1 by-law reviewed	15 by laws reviewed and adopted by June 2024		Number of by-laws reviewed and adopted by council	5 by-laws reviewed and adopted by Council by 31 December 2023.	Not Achieved		None	None	Council approved by-laws Council resolutions
OFFICE OF THE MAYOR											
87.	New KPI	One event on 16 Days of activism against women and children abuse by 31 Dec 2023		One event on 16 Days of activism against women and children abuse	One event on 16 Days of activism against women and children abuse by 31 December 2023.	Not achieved	Lack of funding	To be implemented in the new year when funding is available.		Attendance Registers and pictures	

88.		New KPI	1 of Career Exhibition held by 31 Dec 2023		Number of career exhibitions held	1 of Career Exhibition held by 31 December 2023.	Not achieved	Lack of funding	To be implemented in the new year when funding is available.	Attendance Registers and pictures
89.		New KPI	1 LGBTQI Community awareness campaign held by 31 December 2023		Number of LGBTQI community awareness campaigns held	1 LGBTQI Community awareness campaign held by 31 December 2023.	Not achieved	Lack of funding	To be implemented in the new year when funding is available.	Attendance registers and pictures
INTERNAL AUDIT										
90.		New KPI	Re-submission of draft risk-based Internal Audit Plan to Council for approval by 31 December 2023.		Re-submission of draft risk-based Internal Audit Plan to Council for approval by 31 December 2023.	Re-submission of draft risk-based internal audit plan to council for approval by 31 December 2023.	Not achieved	Awaiting appointment of Audit Committee	Appoint Audit Committee	Approved risk-based internal audit plan Council resolution
91.		New KPI	4 Audit Assignments completed by 30 June 2024		Number of audit assignment completed	1 Audit Assignment Completed by 31 December 2023.	Not achieved	Internal Audit plan not approved	Appoint Audit Committee	Internal Audit Quarterly Reports
92.		New KPI	2 Audit committee meetings held by 30 June 2024		Number of audit committee meetings held	1 Audit Committee Meeting held by 31 December 2023.	Audit Committee meeting not held.	Audit Committee not appointed	Appoint Audit Committee	Audit committee minutes Attendance Registers Invite Agenda

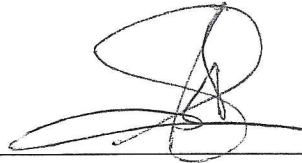
Adjustment to KPI's

KPI	ANNUAL TARGET	QUARTERLY TARGET	REASON FOR REVIEW	POE
% implementation of activities as per approved FRP(Financial recovery plan)	80% implementation of activities as per approved FRP(Financial recovery plan) by 30 June 2024	80% implementation of activities as per approved FRP(Financial recovery plan) 31 March 2024	The municipality is responsible for implementation of the FRP. Therefore progress should be measured. In terms of sec 146(1)(c) of MFMA, the municipality is required to report monthly to the MEC for Finance on the implementation of FRP.	6 FRP REPORT
		80% implementation of activities as per approved FRP(Financial recovery plan) 30 June 2024	All the units under each KPA must include this KPI in order to achieve the implementation of FRP, KPI must be reported monthly to track progress. The accounting officer will be responsible in submitting the overall monthly and quarterly report (FRP)	
Number of dustbins (100 mobile, 3000 rubber bins, 20 mass containers) procured and provided to households by 30 June 2024.	3120 dustbins (100)mobile, 3000rubber bins, 20 mass containers) by 30 June 2024		KPI to be removed due to the financial situation	

QUALITY ASSURANCE CERTIFICATE

I **S.K. Maroga**, the Acting Municipal Manager of Ditsobotla Local Municipality hereby certify that the Mid-Year performance assessment for six months ending 31st December 2023 and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act.

Signature: _____



Date: 25/01/2024